CUC - UUK - AHUA Liaison Meeting Monday 11 November 2024, 13.00 - 14.30

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Attending:

| From CUC: Apologies: | Amanda Oliver, Deputy Executive Secretary John Rushforth, Executive Secretary Jane Hamilton, Chair |
|-------------------------|---|
| From UUK: | Steph Harris, Director of Strategy, Insight and Member Engagement Shahid Omer, Director of Policy Vivienne Stern, Chief Executive |
| From AHUA: | Helen Galbraith, Senior PVC and COO, University of Chester Jim McGeorge, University Secretary and COO, University of Dundee Nicola Owen, Deputy Chief Executive (Operations), Lancaster University (Chair, AHUA) |
| Apologies: | Ben Vulliamy, AHUA Executive Director Paul Greatrix, Registrar, University of Nottingham Mike Shore-Nye, Senior Pro Vice-Chancellor and Chief Operating Officer, University of Exeter |

Items for Discussion

| | Item | Raised by |
|----|--|-------------------|
| 1. | Governance (Review of Code and single-issue frameworks) The Industrial Strategy | CUC/UUK |
| 2. | Governance Assurance | CUC |
| 3. | Financial Sustainability - Budget and then SR. | CUC/ UUK/ AHUA |
| 4. | Blueprint – next steps | CUC/UUK |
| 5. | Data Futures / HESA data returns. | AHUA |
| 6. | Financial impacts of TPS contribution rates, National living Wage and Employer NI. | AHUA |
| 7. | Sector Efficiency | UUK |
| 8. | OfS developments | UUK |
| | Any Other Business | |

Next Meeting Date: Spring 2025 TBC (Online)